West Haven Community House

“Friends Forever
Working Together”

ANNUAL REPORT
2012
We are a private, IRS 501 (c) 3 not-for-profit organization facilitating healthy, productive, independent and meaningful lives for children, adolescents and families, and individuals with disabilities. The cornerstone social service agency of West Haven, CT, the Community House annually provides services to 1,000 area residents. Current programs and services include:

**Head Start** - school readiness pre-school for low-income children.

**School Age Child Care** - before and after school care for elementary school children; summer program.

**Positive Youth Development / Kids in the Neighborhood** - after-school enrichment program for elementary school children.

**Community Connections** - community integration day activities and skills training for adults with developmental disabilities.

**Residential Services** - for adults with developmental disabilities.

“There can only be one state of mind as you approach any profound test: total concentration, a spirit of togetherness, and strength.”

~ Pat Riley

“Great things are not done by impulse, but by a series of small things brought together.”

~ Vincent van Gogh

“Sometimes when we are generous in small, barely detectable ways it can change someone else's life forever.”

~ Margaret Cho
Annual Message from Our Board President

At our Annual Meeting in June 2012, I discussed the concept of “Forever Friends” in the context of a community coming together for a common good – and the sense that “we are all in this together.”

I described that in a metaphorical sense, we at the West Haven Community House are a “lifeboat” to many people in our community, helping many West Haven residents navigate through the sometimes rough waters of life. Among those that we help are the very young in our Head Start pre-school program, students in our School Age Child Care programs, and adults with developmental disabilities including elderly adults who are served in our Day and Residential programs.

I was also pleased to report that the Community House itself had yet again weathered the many storms and challenges that we as an agency faced in the 2011-2012 fiscal year that ended on June 30, 2012. The agency completed its fiscal year with a balanced budget and for that we thank you, our generous donors, who provide us with the means that help ensure our programs remain financially stable, no matter how many economic storms may be lurking.

How does your help come to us? Some of you wrote us a check during the holidays, or responded to a call for help with an in-kind donation. Others attended an event and perhaps purchased a raffle item. Each donor is vital to our ongoing success and financial viability. Therefore, on behalf of the board, our management team and staff, “I thank you” for your generosity through the years, and I add, “We still need you!”

I am also proud to share some of our achievements and milestones of the 2011-12 fiscal year:

- We successfully consolidated the management of the Kids in the Neighborhood and School Age Child care programs, providing unified management and oversight structure.
- We continued to address safety and security issues at all our sites.
- We maintained and improved our physical plant, including re-roofing our residential home at 228 Elm St., re-siding our Savin Ave. home, as well as completing numerous other smaller projects throughout the fiscal year.
- The Head Start program just completed its first year with a new director, the first in nearly 30 years, and successfully completed a self-assessment of its program and staff.
- We continued to foster our partnerships with the city of West Haven, the West Haven Board of Education, the city’s Health Department, the United Way of Greater New Haven, and the Community Foundation for Greater New Haven, among many, many others.
- Our “A Night at the Races” special event in April 2012 was our largest one ever, both in terms of attendees but also “net” proceeds.
- Our new program for adults with developmental disabilities, “SMILE,” has also become an important program feature. These, and other continuing improvements are providing positive momentum as we entered our 72nd year in July.

Therefore, I salute all of you who have partnered with us.

You are our “Friends Forever,” because truly we are all working together for the good of all.

“What is once well done is done forever.”
~ Henry David Thoreau

West Haven Community House

Serving West Haven Residents Since 1941

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Community House Board of Director member ‘Making a Difference’ as Pauline Lang award winner

Grace Hendricks: a long record of service to agency, family and city

There are nearly 30 West Haven Community House Board of Directors and among them is lifelong West Haven resident Grace Hendricks, a mother of four grown daughters, 13 grandchildren and six great-grandchildren.

Married in 1952 to the late Jim Hendricks, Grace is an active member of the Head Start Policy Council, the Head Start Committee, the Fund Development and Events committees, and the Personnel Committee. She recalls how one of her great-granddaughters attended the Community House’s Head Start program recently and it was “wonderful the way she adapted and learned from the program.”

Her volunteerism here was acknowledged when Hendricks was named the 2011 Pauline Lang Exceptional Board Member Award winner.

Hendricks recalls a happy childhood and family life growing up in West Haven with “wonderful, hard-working parents.” Indeed, they must have been hard-working as Grace grew up with three brothers and eight sisters.

She attended Stiles School and West Haven High School, and prior to having a family, she worked in the office at Armstrong Rubber Co. Later, she became an assistant registrar of voters at West Haven City Hall, worked for the CT Savings Bank before becoming a paraprofessional for the West Haven Board of Education. She retired in 1997.

Her work on the Community House board is just part of her long resume as a volunteer. Grace was active in the St. Lawrence Mother’s Club, is past president of the St. Therese’s Guild of St. Lawrence Church, and in 2001 when her husband passed away, she was asked to continue his term on the West Haven Board of Police Commissioners, a position she held for 10 years.

Sadly, she lost a daughter in 2008 from brain cancer, which prompted her to become active raising funds for cancer research including the “Relay for Life” and yearly coat sale.

When asked what she liked about West Haven, Grace said, “First of all, I love the beaches and shorefront. West Haven is not large in area but we have a great population of friendly people,” she said. Hendricks also lauded the city’s Green, police station, fire and police departments and “our great schools.”

She is an active Democrat, with both her late husband and her daughter, Kathleen, being former members of the City Council. Among her hobbies and favorites pastimes are current events, politics, cooking, volunteering and spending time with “my grandchildren and great-grandchildren.”

She credits her late husband as her mentor. “He had the faith and ability to show me how to be more confident in myself. He helped me to be the strong person I am today.”

Reflecting on her service on the board, she said, “the Community House has many wonderful programs … There are a variety of people in the city who need social services. I find the West Haven Community House to be well equipped to deliver these services, and it is an honor and privilege to be part of the agency all these years.”

“’We’re helping those who cannot help themselves and giving a push to those who can. We’ve done it by working together for a common purpose. I see no reason to stop now.’

~ Jane D. Hull
Head Start classes mark June 2012 graduations

It was “Graduation Week” starting on June 15 at the West Haven Community House for the eight Head Start classes, including both morning and afternoon sessions.

The children and staff in Teacher Sheila Casey’s class celebrated their annual graduation ceremony on June 15, marking the end of another school year while saying goodbye to the children who will move on to kindergarten in the Fall.

Casey’s class greeted the auditorium audience of about 70 parents, siblings and other family members with waves and smiles, with the graduation program treating guests to skits and songs and good feelings all around.


Everyone in attendance agreed that the young students, from graduates on down, performed admirably and amusingly, with Casey telling everyone that the students this year were “a very respectful classroom. They were all a joy to teach.”

After the skits and songs were completed, it was time to hand out graduation plaques, along with a rose for each mother in the room.

A slide show then highlighted the recently completed school year, and refreshments were enjoyed by all.

Meanwhile, the seven other Head Start classes at the Community House also held graduation during the third week in June to celebrate the transition to Kindergarten for the departing 5-year-olds. Each featured special presentations by the children and were enjoyed by parents and friends.

The Community House’s Head Start program serves 163 preschool aged children and their families in West Haven. The program is licensed by the state of Connecticut and offers full-day full-year programs on a sliding scale fee basis for the children of parents who are working or going to school; Care 4 Kids child care assistance is accepted.
Head Start at the Community House

The West Haven Community House annually conducts a comprehensive independent financial audit that includes the Head Start program. The most recent audit, dated Jan. 31, 2013, found that Head Start had accounted for and properly expended all its funds.

The triennial federal review conducted in October 2011 noted operational findings that were addressed and corrected through the development and implementation of our Program Improvement Plan. The mitigation of the findings were validated by a federal team in July of 2012.

Head Start participates in the Child and Adult Care Food Program (CACFP), which allows us to provide the children with nutritious meals (breakfast, lunch, and/or snack) each day.

CLIENT POPULATION
- Total children served in 2011 -2012: 191
- Children served for two years: 63 (33%)
- Percentage served less than 45 days: 1.6% (3)
- Percentage who left program and did not re-enroll: 18.3% (35)

CLIENT DEMOGRAPHICS
- Ethnicity: 99 Hispanic origin; 92 Non-Hispanic Origin
- Race: 112 white; 63 African American; 9 Biracial; 5 Asian; 1 Native American; 1 Other
- Primary home language: 127 English; 57 Spanish; 4 Asian or Middle Eastern; 4 Unspecified
- Number of families: 180
- Number of two parent families: 57
- Number of single families: 123

PERFORMANCE INDICATORS FOR CHILDREN ENROLLED 45 DAYS OR MORE
- Children with health insurance: 98.4%
- Children with medical home: 99.5%
- Children with up-to-date immunizations: 100%
- Children with Individual Education Plan (IEP): 11%
- Children up-to-date with preventive health schedule: 97.4%
- Children diagnosed with chronic health condition needing treatment: 21 (11.3% of total pre-school population)
  - Children receiving treatment for chronic condition: 19 (90.5%)
  - Children with an IEP that received special education or related services: 100% (17)
- Children completing dental professional exams: 81.2%
- Children needing treatment due to dental exam: 14.8% (23)
- Children who received dental treatment: 95.7% (22)

PERFORMANCE INDICATORS FOR FAMILIES
- Number of families who received at least one service: 173
- Number of families experiencing homelessness: 5
- Number of homeless families that acquired housing: 1

PERFORMANCE INDICATORS FOR STAFF
- Classroom teachers who meet national requirement: 50% (9)
- Classrooms with at least one teacher meeting requirements: 100% (9)
- Number of assistant teachers with Child Development Credential or higher: 100% (9)

SCHOOL READINESS
- Number of newly enrolled children screened for behavior: 103
- Number that were noted with concerns: 32
- Number children transitioning to public schools: 83
- Triennial Assessments of children showed gains in the following domains:
  - Social Emotional
  - Approaches to Learning
  - Literacy & Language Development
  - Physical Well being & Motor Skills
  - Cognition & General Knowledge
- Assessments, lesson plans and classroom practices are aligned with both the CT Preschool Curriculum Framework and the National Head Start Child Development & early Learning Framework.

“I think togetherness is a very important ingredient to family life.”
~ Barbara Bush

“Technology is just a tool. In terms of getting the kids working together and motivating them, the teacher is the most important.”
~ Bill Gates
During the 2011-2012 school year, a Mom enrolled her young son in the Head Start program. It was a new experience for both, as this was Mom's only child and her son had never been away from her.

Mom had just recently moved back to Connecticut from Georgia due to a severe domestic violence situation down south. Mom was living with her mother and was enrolled in the "Jobs First" program.

The first few months were tough for Mom, as she was very guarded, which was understandable given her situation. She remained very quiet and shared very little information with the Head Start staff.

However, with a lot of effort, our Head Start family worker was able to help her to open up and share. Once that happened, good things began to happen.

During this past year, the Head Start team was able to help Mom find a full-time job as a department manager at a local department store. Finally, things were looking up for the family.

Then, in June 2012, there was a setback as unfortunately the family ended up homeless. However, with help and support from the Head Start family services division, the Community House was able to set her up with temporary shelter.

Six months later, the family was living in their own first apartment. And thanks to the Helping Hands program, Mom was able to secure a few pieces of furniture for their new dwelling.

While all of this was happening, Mom found a better paying full-time job and was now working both full- and part-time jobs.

With the help of the Community House and specifically the Head Start program and team, this single parent Mom and her son are on the right track to continued success and independence.
School Age Child Care & Positive Youth Development

School Age Child Care program helps this single Mom with special needs child serve country in U.S. Marines

Serving one’s country proudly as a U.S. Marine is a difficult enough assignment. However, also being a single Mom with a special needs son is indeed an act of courage.

The local story began when “Jay” (name changed) and his Mom moved back to West Haven from North Carolina in 2011. Mom was serving in the U.S. Marines, and had just completed a tour of active duty and was returning home.

The plan was for Jay to stay with his grandmother while Mom spent an extended period of time in California training as a U.S. Marine recruiting officer. Mom noted that as a recruiting officer she would have the opportunity to be based locally, close to family and not have to spend extended periods of time away from her son, who, having been born with Trisomy Syndrome, was a special needs child.

The grandmother worked outside of Jay’s school hours and therefore needed to utilize the Community House’s School Age Child Care (SACC) after school program.

Mom provided the SACC program with information about the syndrome. She also gave staff a very accurate assessment of his developmental levels and needs, all of which enabled us to ascertain that serving Jay successfully would present a few challenges. However, we were optimistic that we would be able to provide the family with the care that they urgently needed.

That was nearly two years ago, and Mom has completed her training and is back in West Haven. Jay remains in our before- and after-school program as a fully integrated and much loved member of the group. During school hours, he is in a special needs classroom. In the after-school program, he is fully integrated with other children attending 1st through 4th grades. This has provided Jay with opportunities to socialize, interact, play, and share in activities and enrichment experiences with children of diverse developmental levels and abilities.

In the mornings in the before-school program, Jay is often sleepy, taking some time to gear up for his day. But in the afternoon after school, he hits the ground running. Jay loves to sing and dance and can be heard singing “Old MacDonald” repeatedly.

He loves physical activities and outside time, with “tag” and “wonderball” clearly his favorites. His high energy level, sunny nature is enjoyed by staff and other students. Older students in the class take a proactive role in assisting Jay with a positive direction, reinforcement and encouragement. Under staff supervision, some of the older children like to help him with his homework, which he enjoys immensely.

Jay has made progress in all developmental areas and contributes to a positive, happy and fun environment within the program.

Mom is very happy with the program, too, particularly on how everyone was willing to work with her son. She never felt uncomfortable with him in our care, even with his communication problems. She is pleased that he is getting along with everyone and he enjoys the program and the staff. She is grateful that he receives homework assistance and that the staff values her opinion.

Everyone in the SACC program is happy to have been able to assist this single Mom – a military hero during this time of war, attain peace of mind while she has been away from her son for such an extended period of time.

“Coming together is a beginning; keeping together is progress; working together is success.”

~ Henry Ford
After-school programs partner with West Haven police

Investigating the clues left behind at the murder scene just like the police do, students in the "Kids in the Neighborhood" program at Carrigan Intermediate School sifted through fingerprint cards, examined blood and other evidence and tried to match the evidence to a perpetrator as part of a recent field trip to learn more about crime scene investigation (CSI).

About 20 Carrigan students, part of the West Haven Community House's Positive Youth Development after school enrichment program, visited the West Haven police headquarters to learn the techniques and skills that police use to solve crimes, including homicide.

Students wore their CSI – Carrigan Student Investigators – ID badges and took notes and listened intently, as officers outlined the many steps that need to be taken to secure and then investigate the clues left behind at a crime scene. West Haven Detective Tammy Murray, a 15-year veteran, led the exercise, along with other officers, pictured at left with students at a thank you presentation afterward.

In a separate presentation at Carrigan, see picture at right, West Haven police K-9 officers Matthew Haynes and Scott Bloom spoke to students about their work with trained police dogs, accompanied by “Tex” and “Hank,” their K-9 partners.

“To pull together is to avoid being pulled apart.” ~ Bob Allisat
‘SMILE’ provides program options for older adults with disabilities

The Community Connections day program at the Community House provides individuals 21-years-old and older with developmental disabilities enrichment opportunities to increase their personal independence, enhance community integration, and improve their quality of life.

As health and medical advancements have helped adults with disabilities live longer lives, so has the focus and scope of the services evolved to meet the various needs of these aging adults. Among these new initiatives begun during the 2011-2012 fiscal year at the Community House was the SMILE program, which has found a new home in a spacious second floor room at the Pauline Lang building on our main agency campus on Elm Street.

SMILE stands for “Seniors Maintaining an Independent Lifestyle Everyday,” and is aimed at developmentally disabled clients over age 50 who need day programming that is less rigorous than has been traditionally offered in the Community Connections program. In spring of 2012, the SMILE program opened its doors with 12 participants and has expanded to 15 participants this past September.

Disabilities Services Director Marie Watson explained that the elderly participants have increasingly found it difficult to meet the demand of the regular Day Support Option program (DSO). A new component focusing on the particular needs of older adults was needed. In the SMILE program, participants have access to a handicapped van and transportation in cars that are more accessible than the DSO program’s large vans. The new component is in a slow paced, calm and relaxed environment. Activities are designed to enhance the quality of life for the program participants.

“The SMILE program is a perfect way for these clients to continue to experience the world around them, along with other clients in a similar capacity,” Watson said, and participants are assisted in making choices among a variety of activities available on a daily basis.

Most importantly, participants are assisted in making connections with other seniors and activities within the community. Additional services may include elderly advocacy groups, general case management, socialization skills training, and behavior management.

“Every successful individual knows that his or her achievement depends on a community of persons working together.”
~ Paul Ryan

“A little and a little, collected together, become a great deal.”
~ Saadi
One of our long-time residential program clients is 76-year-old Nick, a lifelong West Haven resident who once was featured on the cover of the phone book for Special Olympics, see picture, below. In fact, Nick was known by some around the city as the “Mayor of West Haven!”

Nick has been a client in our residential program since its founding in 1984, and his situation is an excellent example of how our continuum of programs has evolved as adults with disabilities have “aged in place.”

It is a phenomenon that has been recognized for several decades – people with disabilities, like the general population at-large, are living longer lives due to tremendous health and medical advancements. So, as adults like Nick live into their 70s and older so has the focus and scope of the Community House’s program services evolved.

In his early years with us, Nick was a fixture who loved to walk along the streets of West Haven, down to the beach, and to the parks. He loved to play bocce with the various people who also played on the public courts, and he even worked small jobs for pocket money.

Marie Watson, the Community House’s director of disability services, noted that Nick was among the first residents at the Elm Street group home, also known as a CLA (Community Living Arrangement). These homes vary in size from three or more residents, and the Community House provides 24/7 staff support in each CLA.

Once Nick gained the skills necessary for less supervision, he moved into an apartment with a roommate. When the opportunity presented, Nick and his team thought it was a wonderful opportunity for him to live on his own.

After Nick’s roommate moved on and as he needed increased Community House support, Nick and his team decided it was best for him to move back into the Elm Street group home.

Despite being in the more structured living situation, Nick was still capable of having unsupervised time in the community, which was not the case with most group home residents at the time.

The years began to take its toll on Nick’s health. As the 1990s gave way to the new century, his medical condition declined to the point where he needed 24-hour supervision, including ambulatory needs, as well as provision for less mobility assistance, which the CLA residences are designed to provide.

Despite his age and health, Nick continued to enjoy his routine for many years. As his health allowed, he met his brother for breakfast most every Saturday, with the only difference being that his brother in later years came to pick him up rather than Nick walking there. He also continued to enjoy his visits to his sister’s house, another example of how the Community House enabled Nick to maintain family ties by keeping him living locally in West Haven instead of at an out-of-town facility.

Nick also enjoyed the company of his “agency family,” too, dressing up for Halloween and being the “life of the party,” and taking “his girl!” – another one of our female residents – to the agency’s annual semi-formal gathering each March.

“Nick is one of our oldest clients,” Watson said. And it’s important to understand that “once you become part of the Community House residential program family, we strive to meet your needs throughout your life – whatever your individual circumstances are – or may become.”

Watson noted that there are several delicate issues that come to play as adults with disabilities continue to age, specifically concerning “quality of life” and how it pertains to “end of life” issues.

In the summer of 2012, the agency renovated the Elm Street group home to create a first floor bedroom for Nick, who had been living on the second floor.

This bedroom met Nick’s acute ambulatory needs, as well as provide him a safe living environment enabling him to exit quickly from the first floor, if needed.

“It wasn’t something we had to do,” Watson said, but it was a decision made in the best interest of Nick, and one that allows him to stay longer with us than he might otherwise have been able to.

As Watson noted, “Nick is family, part of our family,” and family members take care of each other.

NOTE: As this annual report went to press, Nick was admitted to Branford Hospice where he died peacefully among family and friends in early February 2013.

“Maybe the greatest challenge now is to find a way to keep independence while also committing ourselves to the ties that bind people, families, and ultimately societies together.”

~ Jane O’Reilly

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~ Jane O’Reilly

Nick and his siblings.
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Colleen G. Robinson
Richard D. Standish
Katherine Vecellio
Deborah Wright

$100 - $249
Teresa B. Adams
Verisa Allen
Tamila M. Bass
Paul Bauer
Sue Ann Bellucci
Debbie Capodilupo
John J. Carroll
Alberta L. Ferrie
James Glasper
Jennifer E. Green
Frances Hitchcock
Patricia Howard
Diana Hoyt

Undisclosed Amounts
Delores Ceritto
Keith Dick
Martin Driend
Carey Gray, Jr.
Mark G. Levine

West Haven youth completes his Eagle Scout service project

An excellent example of how organizations and individuals in greater West Haven come together for the benefit of the Community House was a recent Boy Scout Eagle project successfully completed in 2012.

Joshua Lee Rivera of Laurel Street approached the Community House in the Spring of 2012 to request permission to conduct a playground improvement project at the agency’s main program site at 227 Elm Street that would fulfill his Eagle Scout rank service project requirement.

Specifically, while a “Life” Scout (second highest rank in scouting), a youth seeking to achieve scouting’s highest honor, the Eagle Scout rank, must “plan, develop and give leadership to others” in a service project helpful to any agency, religious institution or school.

As he was pondering what project to complete, Rivera noticed that the back playground at the Community House that is frequented by neighborhood youth needed some care.

He wrote in his application, “I plan to remove the debris and leaves from the play area. I also plan on repairing certain items in the same area that includes a mural, fencing and planters. This will make the play area more appealing,” he wrote.

Among the supplies needed were two gallons of white paint, one gallon of gray paint, various colors of mural paint, two basketball nets, one 4” x 4” post, several cases of leaf bags, work gloves and gate clips. Among the tools needed were five rakes, three paint brushes, two rollers, a line painter, a power washer, ladder, hedge clippers, etc …

The total estimated cost of the project was $256, not including labor.

With all his paperwork in place, Joshua set out to organize the actual work, and for more than a month of weekends, the group was busy raking and bagging leaves, cleaning up litter and other debris, cutting brush and trees, renovating the basketball court, fixing the fence and tidying up the colorful mural.

“Joshua and his work party did a tremendous job,” noted Executive Director Patty Stevens. In addition, when called upon in a pinch over the summer of 2012, Joshua and his brother, Kyle, who also earned his Eagle Scout rank in 2012, helped the agency’s maintenance staff while they were stripping and waxing classroom floors. It was a great help!

Great job, Joshua, and many thanks to you, your Mom and Dad, to Kyle and all the other scouts and troop parents who assisted you in this project! And congratulations on receiving your Eagle Scout rank!
<table>
<thead>
<tr>
<th>Business &amp; Organizational</th>
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<tbody>
<tr>
<td><strong>$10,000 and above</strong></td>
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<tr>
<td>ConnectiCare</td>
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<tr>
<td>New Alliance Foundation</td>
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<tr>
<td><strong>$5,000 and above</strong></td>
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<td>First Niagara Bank Foundation</td>
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<tr>
<td>Welth Family Foundation</td>
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<td>Southern Conn. Gas Co.</td>
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<td>Archdiocese of Hartford</td>
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<td>Bayer HealthCare</td>
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<td>Community Foundation of Greater NH</td>
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<td>Frederick A. DeLuca Foundation</td>
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<tr>
<td>George &amp; Grace Long Foundation</td>
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<tr>
<td><strong>$500 - $999</strong></td>
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<td>Cordone &amp; Tonucci</td>
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<td>J &amp; A Foods, McDonald’s WH</td>
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<td>Knights of Columbus</td>
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<td>Leslie Jewelers</td>
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<td>Workers Compensation Trust</td>
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<td>DeGennaro Auto &amp; Truck</td>
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<td>Debby Carroll</td>
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<td>Guy Yokum</td>
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<td><strong>Businesses</strong></td>
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<td>Cellini’s Design Jewelry Louis DeSimone Co., Inc</td>
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<td>Charli’s Cupcake Factory, LLC</td>
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<td>Sandy’s Kitchen</td>
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<td>Teddi &amp; Archell Hair Salon</td>
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<td>Webster Bank Waterbury</td>
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<td>West Cove Marina Co-Op, Inc.</td>
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<td>WH Fire Dept Center District</td>
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<td>Ms. Gail DiReinzo</td>
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<tr>
<td>Mr. N Thomas Williams</td>
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<td>Mary Jane Kelly Fund</td>
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<td>Mr. Arthur J. Kelly, Jr.</td>
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<tr>
<td>Mrs. Mary Jane Morrissey</td>
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<td>Scott Merriam Fund</td>
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<td>In Memory of Scott Merriam</td>
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<td>Mr. Jeffrey M. Postman</td>
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<td><strong>In Memory of Amelia C. Brady</strong></td>
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<td>Mr. Richard S. Bruno</td>
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<td><strong>In Memory of Bernice Kaercher</strong></td>
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<td>Estate of Mrs. Bernice P. Kaercher</td>
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<td>Mr. Mike Lengle</td>
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<tr>
<td>Ms. Ersilia Post</td>
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<tr>
<td><strong>In Memory of Bill Burns</strong></td>
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<td>Mr. Mike Lengle</td>
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<td><strong>In Memory of Harold (Gene) Brady, Jr.</strong></td>
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<td>Mr. Richard S. Bruno</td>
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<td><strong>In Memory of Gerald Heffernan</strong></td>
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<td>Ms. Katie Heffernan</td>
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<td><strong>In Memory of Charles Raubeson</strong></td>
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<td>Ms. Anita Raubeson</td>
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<td><strong>In Memory of Sid Silver</strong></td>
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<td>Mr. William Lang</td>
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<td><strong>In Memory of Kylene Carroll</strong></td>
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<td>Peter &amp; Florence Carroll</td>
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<tr>
<td><strong>In Memory of Sid Silverberg</strong></td>
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<tr>
<td>Mr. William Lang</td>
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“Dream as if you’ll live forever.”

~ James Dean
### Financials

#### Revenues

<table>
<thead>
<tr>
<th>来源</th>
<th>2012</th>
<th>2011</th>
<th>Year Change</th>
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</thead>
<tbody>
<tr>
<td>Government Grants and Contracts</td>
<td>$4,758,736</td>
<td>$4,637,742</td>
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<td>$169,601</td>
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<td>Contributions</td>
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<td>$103,843</td>
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<td>Fundraising</td>
<td>$51,056</td>
<td>$52,814</td>
<td>($1,758)</td>
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<tr>
<td>Other</td>
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<td><strong>Total</strong></td>
<td>$6,294,612</td>
<td>$6,117,333</td>
<td>$177,279</td>
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#### Expenses

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<tr>
<th>类别</th>
<th>2012</th>
<th>2011</th>
<th>Year Change</th>
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<tr>
<td>Children and Youth</td>
<td>$2,749,615</td>
<td>$2,729,018</td>
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<td>Adults with Developmental Disabilities</td>
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<td>General &amp; Administrative</td>
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<td>$624,223</td>
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<td>Fundraising</td>
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<td><strong>Total</strong></td>
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<td>Depreciation</td>
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<tr>
<td>Increase (Decrease) Net Assets</td>
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<td>($195,365)</td>
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Revenue & expense figures are audited but do not include endowment funds. For a complete copy of our 2011-2012 financials or audit contact: WHCH Finance Dept., 227 Elm St., WH, CT 06516.

#### Government & Combined Appeal Grants

<table>
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<tr>
<th>来源</th>
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<td>Dept of Education</td>
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<td>US Dept of Agriculture</td>
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<td>Community Development Adm</td>
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<td>Dept of Developmental Services</td>
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<td>Dept of Children and Families</td>
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<td>Department of Social Services - BAS</td>
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<tr>
<td>United Way of Greater New Haven</td>
<td>$30,000</td>
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#### 2011-2012 Head Start Program Expenses

**EXPENSES**

- **Salary/benefits** | $1,471,150 (74%)
- **Program/Office**  | $51,598 (3%)
- **Food**            | $118,099 (6%)
- **Maintenance /Services** | $60,089 (3%)
- **Administration/Facility** | $290,012 (14%)

**TOTAL** | $1,990,950

Thank you, agency event and program volunteers & student interns!
Thank you for being a ‘Friend Forever’ to the West Haven Community House